PHILOSOPHY

Professional expertise and diligent oversight are central to the efficient and effective management of the Foundation’s investments. The Foundation employs professional investment and portfolio managers for the ultimate benefit of the community it serves.

It is a core tenet in the management of our investments that markets are, generally speaking, efficient and that portfolio managers should seek to allocate across asset classes with the beliefs that investors are compensated for taking risk, that equity investments are expected to out-perform fixed income investments, that illiquid/private equities are expected to out-perform liquid/public equities, and that in markets or asset classes where active management cannot reasonably be expected to generate superior net-of-fees performance, passive management is most effective.

The Foundation does not attempt to engage in market timing, due to the unreliable nature of this practice. Instead, we believe that sound risk management is an essential component of any effective investment program with each decision and investment containing an element of risk, including the temptation to take no risk at all. Further, the Foundation seeks to align the investment of its assets with the charitable intent of the donor and the donor’s fund, employing varying degrees of liquidity and risk as appropriate. The Foundation also seeks to identify and utilize the best practices that have stood the test of time in the best-managed endowments and foundations, including the prudent management of fees and avoidance of conflicts of interest. To that end, the Foundation employs open architecture principles and aspires to work with best-in-class advisors and managers throughout the investment process.

INVESTMENT STRATEGY

In its perpetual portfolios, the Foundation seeks to achieve a return equal to the target spending policy (currently 5 percent) plus an incremental return in excess of inflation – measured as the Consumer Price Index for Urban Consumers. Additionally, the Foundation seeks to avoid the pitfall of home country bias and looks to take advantage of the opportunities available to long-time horizon investors. Furthermore, the Foundation employs the well-documented effects of diversification throughout its investment strategy. Consequently, the Foundation is invested in domestic, international and emerging market equities (both public and private). Equities are deemed to provide the best inflation-adjusted growth component for the Foundation. In an effort to reduce volatility of returns and provide a core inflation component, the Foundation invests in domestic fixed income assets including high yield and inflation-protected bonds.
Finally, to capture the potential returns of uncorrelated assets that may also provide protection against inflation, the Foundation invests in real assets – both real estate and commodities – and hedge fund investments.

The Foundation does not directly engage in the use of leverage or derivatives at the portfolio level, but will allow their use by managers who have a demonstrated skill in managing their implementation.

**LEGACY FUND COMPONENTS**

**LEGACY PERPETUAL FUND**

The Legacy Perpetual Fund is a highly diversified portfolio invested across a broad array of asset classes including public and private equities, bonds and hedge funds. The fund seeks to employ the best investment strategies that combine academic theory, informed market judgment and independent thinking that may be contrarian.

With a perpetual time horizon the fund attempts to take advantage of long-term investment opportunities that may be illiquid in nature and may utilize strategies not available to all market participants. The fund has a target return of inflation plus 5 percent. Assets of the fund are fully exposed to market risks and may experience significant volatility and principal loss.

*Estimated investment management fees: 31 basis points.*

**LEGACY INTERMEDIATE FUND**

The Legacy Intermediate Fund is invested in a diversified portfolio of liquid assets designed to provide stable capital appreciation on a total return basis. The fund seeks to maintain pace with inflation with a target return of inflation plus 2 percent.

Assets of the fund are fully exposed to market risks and may experience volatility and principal loss. The volatility of the fund is expected to be lower than that of the Legacy Fund. This fund is appropriate for assets that will remain invested with the fund between three and seven years.

*Estimated investment management fees: 11 basis points.*

**LEGACY GRANT-MAKING FUND**

The Legacy Grant-making Fund is invested in a combination of cash and short-term, high-quality, fixed-income securities such as U.S. Treasury obligations, taxable municipal bonds, corporate bonds and U.S. agency obligations. The primary intent of the portfolio is to preserve capital while also providing the opportunity to earn a modest amount of income by investing in these high-quality, short maturity fixed-income vehicles. Assets invested in this fund are expected to be distributed as grants within two years.

*Estimated investment management fees: 11 basis points.*